

# An Optimal Process Model for a Real Time Process

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**Abstract.** Recommending an optimal path of execution and a complete process model for a real time partial trace of large and complex organization is a challenge. The proposed AlfMiner ( $\mathcal{O}_y$ Miner) does this recommendation in cross organization process mining technique by comparing the variants of same process encountered in different organization.  $\mathcal{O}_y$ Miner proposes two novel techniques *Process Model Comparator* ( $\mathcal{O}_y$ Comp) and *Resource Behaviour Analyser* ( $RBA_{Miner}$ ).  $\mathcal{O}_y$ Comp identifies Next Probable Activity of the partial trace along with the complete process model of the partial trace.  $RBA_{Miner}$  identifies the resources preferable for performing Next Probable Activity and analyse their behaviour based on *performance, load and queue*.  $\mathcal{O}_y$ Miner does this analysis and recommend the best suitable resource for performing Next Probable Activity and process models for the real time partial trace. Experiments were conducted on process logs of CoSeLoG Project<sup>1</sup> and 72% of accuracy is obtained in identifying and recommending *NPA* and the performance of resources were optimized by 59% by decreasing their load.

**Keywords:** Cross Organization Process Mining, Resource Behavior, Best Resource, Polynomial Regression Model, Resource Performance, Resource Load, Resource Queue: Average Waiting Time.

## 1 Introduction

In the current world where the resources are being shared among different organization through the cloud computing paradigm, most of the organizations have started to shift towards Shared Business Process Management Infrastructure (SBPMI). Due to this shift in modelling paradigm, organizations have to

<sup>1</sup> <http://dx.doi.org/10.4121/uuid:26aba40d-8b2d-435b-b5af-6d4bfbfd7a270>

continuously improve their process [1]. But most of the organizations are still depending on the external service providers to monitor their business process, hence the business links are to be established with those external agencies [2]. This issue was well addressed by the Information Technology by developing various work-flow tools [3] [4] [5] [6]. The challenge here is to extend the service from boundary of *single organization to cross organizations*.

Due to *data explosion* [7] getting insight and performing analysis on the data to understand their behaviour and discover an optimized process model is always been a challenge to any organization in the process mining environment.  $\mathcal{A}_y\text{Miner}$  uses SBPMI, to analyse the data behaviour of an organization. This is achieved by comparing the model of same variant using  $\text{RBA}_{\text{Miner}}$  in SBPMI and recommending the best suitable process model. The context of this paper is the CoSeLoG Project<sup>2</sup>. The data used for the experiment and analysis of proposed algorithm is obtained from the Configurable Services for Local Government (CoSeLoG) Project. This project was executed under Dutch Organization for Scientific Research (NWO) [8].

$\mathcal{A}_y\text{Miner}$  is a new analytical tool for discovering the optimal path of completion of a partial trace along with recommendation of complete process model. It proposes two novel techniques  $\mathcal{A}_y\text{Comp}$  and  $\text{RBA}_{\text{Miner}}$ .  $\mathcal{A}_y\text{Comp}$  identifies the optimal path of completion by matching the partial trace and discovering the variants in all process models logged in the repository. It identify and recommends the Next Probable Activity (NPA) of partial trace.  $\text{RBA}_{\text{Miner}}$  identifies the suitable resource for performing the discovered NPA, by analysing the behaviour of all resources capable of performing NPA based on their *performance, load and waiting time*.

$\mathcal{A}_y\text{Miner}$  is analysed using the running example [2]. NPA for the partial trace and optimal process model is identified in cross organization environment using  $\mathcal{A}_y\text{Comp}$  [3] and the resource preferable for performing NPA is analysed and recommended using  $\text{RBA}_{\text{Miner}}$  [4]. The experiment is conducted using the real time event log of CoSeLoG Project<sup>3</sup> and the result of  $\text{RBA}_{\text{Miner}}$  is presented in section [5].

## 2 Running Example

The proposed  $\mathcal{A}_y\text{Miner}$  is illustrated using the running example of four variant process model containing 9 activities, shown in Figure[1b]. The corresponding sample event log describing the process execution of the process model is shown in Table[1]. Here the traces matches model perfectly which is not the cases in real life process model. The complete log file of the running example can be

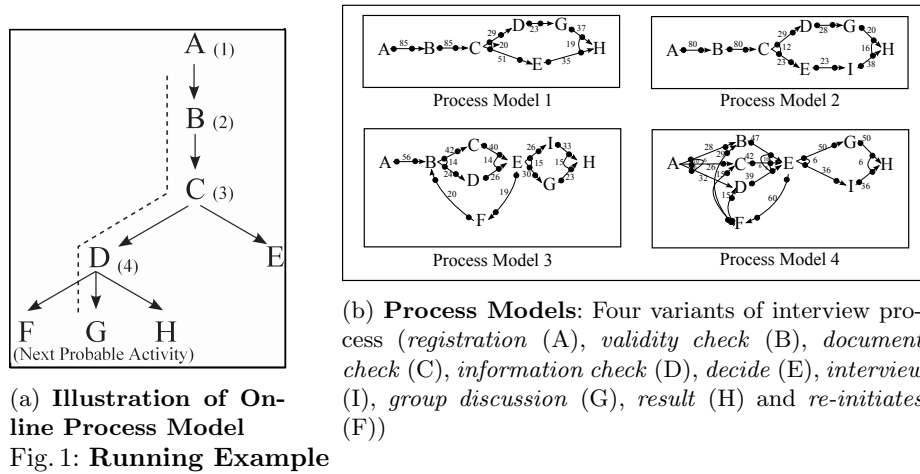
<sup>2</sup> <http://dx.doi.org/10.4121/uuid:26aba40d-8b2d-435b-b5af-6d4bfd7a270>

<sup>3</sup> <http://dx.doi.org/10.4121/uuid:26aba40d-8b2d-435b-b5af-6d4bfd7a270>

found at *Process Mining @ NITK*<sup>4</sup>. The experimental results are obtained using the CoSeLoG Project<sup>5</sup>.

## 2.1 Proposed Problem

Consider an online process shown in Figure[1a], the dotted line shows the path of execution of the online process. Sub-scripted values at each activities are the sequence of occurrence of the activities ( $A_1 \rightarrow B_2 \rightarrow C_3$ ). At activity  $C_3$ , decision has to be taken about which next activity to be performed, either D or E.  $\mathcal{A}_y\text{Miner}$  identify the NPA and *recommends* the suitable resource for performing NPA.



## 3 Alfy Miner ( $\mathcal{A}_y\text{Miner}$ )

$\mathcal{A}_y\text{Miner}$  is intended to identify and predict the optimal path of execution along with the complete process model, for a real time process. On identifying the currently executing activity  $A_i$ ,  $\mathcal{A}_y\text{Miner}$  recommends the optimal path of completion and the best suitable process model matching the *partial trace* with same variant event logs, logged in the process model repository. On identifying the matched variants, the optimal process models are identified by running *process model comparator*  $\mathcal{A}_y\text{Comp}$  which matches the partial trace. Recommendation of *Next probable Activity* NPA is done by selecting NPA ( $A_i$ ) in identified suitable process model. The Algorithm [1] gives the execution steps of  $\mathcal{A}_y\text{Miner}$ .

<sup>4</sup> <http://http://processminingnitk.blogspot.in/2015/03/best-resource-recommendation-for.html>

<sup>5</sup> <http://dx.doi.org/10.4121/uuid:26aba40d-8b2d-435b-b5af-6d4bfbfd7a270>

Case ID	TRACE	Duration
10358444	A <sup>12350</sup> <sub>24/01/14</sub> B <sup>630640</sup> <sub>28/01/14</sub> C <sup>221210</sup> <sub>29/01/14</sub> D <sup>23640</sup> <sub>02/02/14</sub> E <sup>7560</sup> <sub>15/02/14</sub> H <sup>631250</sup> <sub>26/02/14</sub>	33
12421232	A <sup>23640</sup> <sub>25/01/14</sub> B <sup>530640</sup> <sub>26/01/14</sub> C <sup>230410</sup> <sub>28/01/14</sub> D <sup>12350</sup> <sub>09/02/14</sub> G <sup>7716</sup> <sub>13/02/14</sub> H <sup>631250</sup> <sub>24/02/14</sub>	30
12592056	A <sup>12350</sup> <sub>02/03/14</sub> B <sup>4503</sup> <sub>12/03/14</sub> C <sup>630450</sup> <sub>18/03/14</sub> G <sup>721560</sup> <sub>26/03/14</sub> E <sup>7560</sup> <sub>27/03/14</sub> H <sup>631250</sup> <sub>08/04/14</sub>	37
12610928	A <sup>23640</sup> <sub>12/05/14</sub> B <sup>530640</sup> <sub>17/05/14</sub> C <sup>230410</sup> <sub>29/05/14</sub> E <sup>7560</sup> <sub>05/06/14</sub> D <sup>23640</sup> <sub>16/06/14</sub> G <sup>7716</sup> <sub>28/06/14</sub> H <sup>631250</sup> <sub>05/07/14</sub>	54
12984815	A <sup>12350</sup> <sub>16/08/14</sub> B <sup>630450</sup> <sub>29/08/14</sub> C <sup>221210</sup> <sub>09/09/14</sub> D <sup>12350</sup> <sub>16/09/14</sub> G <sup>721560</sup> <sub>22/09/14</sub> E <sup>7716</sup> <sub>15/10/14</sub> H <sup>631250</sup> <sub>27/10/14</sub>	72

(a) Event Log of Process Model 1

Case ID	TRACE	Duration
13945854	A <sup>23640</sup> <sub>26/01/14</sub> B <sup>450320</sup> <sub>28/01/14</sub> C <sup>630450</sup> <sub>31/01/14</sub> D <sup>23640</sup> <sub>15/02/14</sub> G <sup>720560</sup> <sub>19/02/14</sub> H <sup>631250</sup> <sub>26/02/14</sub>	31
13968144	A <sup>12350</sup> <sub>12/02/14</sub> B <sup>630450</sup> <sub>19/02/14</sub> C <sup>221210</sup> <sub>22/02/14</sub> E <sup>12350</sup> <sub>09/03/14</sub> I <sup>631210</sup> <sub>26/03/14</sub> H <sup>631250</sup> <sub>28/03/14</sub>	44
15073705	A <sup>12350</sup> <sub>12/04/14</sub> B <sup>530640</sup> <sub>29/04/14</sub> C <sup>630450</sup> <sub>02/05/14</sub> D <sup>12350</sup> <sub>15/05/14</sub> G <sup>771620</sup> <sub>19/05/14</sub> E <sup>720560</sup> <sub>26/05/14</sub> H <sup>631250</sup> <sub>08/06/14</sub>	57
16609162	A <sup>23640</sup> <sub>15/04/14</sub> B <sup>530640</sup> <sub>19/04/14</sub> C <sup>230410</sup> <sub>02/05/14</sub> E <sup>720560</sup> <sub>15/05/14</sub> D <sup>23640</sup> <sub>16/05/14</sub> G <sup>771620</sup> <sub>18/05/14</sub> H <sup>631250</sup> <sub>20/05/14</sub>	35
16789201	A <sup>12350</sup> <sub>19/06/14</sub> B <sup>630450</sup> <sub>23/06/14</sub> C <sup>221210</sup> <sub>29/06/14</sub> D <sup>23640</sup> <sub>15/07/14</sub> G <sup>721560</sup> <sub>27/07/14</sub> E <sup>771620</sup> <sub>09/08/14</sub> I <sup>641210</sup> <sub>16/08/14</sub> H <sup>631250</sup> <sub>23/08/14</sub>	65

(b) Event Log of Process Model 2

Case ID	TRACE	Duration
16796450	A <sup>12350</sup> <sub>02/05/14</sub> B <sup>450320</sup> <sub>23/05/14</sub> C <sup>630450</sup> <sub>15/06/14</sub> E <sup>720560</sup> <sub>19/06/14</sub> I <sup>651210</sup> <sub>09/07/14</sub> H <sup>631250</sup> <sub>27/07/14</sub>	86
17031584	A <sup>23640</sup> <sub>26/07/14</sub> B <sup>450320</sup> <sub>15/08/14</sub> C <sup>221210</sup> <sub>29/08/14</sub> E <sup>720560</sup> <sub>12/09/14</sub> F <sup>720560</sup> <sub>28/09/14</sub> B <sup>630450</sup> <sub>13/10/14</sub> C <sup>221210</sup> <sub>18/10/14</sub> E <sup>720560</sup> <sub>22/10/14</sub> I <sup>651210</sup> <sub>29/10/14</sub> H <sup>631250</sup> <sub>30/10/14</sub>	96
17939005	A <sup>12350</sup> <sub>05/10/14</sub> B <sup>630450</sup> <sub>13/10/14</sub> C <sup>630450</sup> <sub>22/10/14</sub> E <sup>720560</sup> <sub>29/10/14</sub> F <sup>720560</sup> <sub>13/11/14</sub> D <sup>23640</sup> <sub>19/11/14</sub> B <sup>450320</sup> <sub>02/12/14</sub> E <sup>720560</sup> <sub>06/12/14</sub> C <sup>720560</sup> <sub>10/12/14</sub> H <sup>631250</sup> <sub>24/12/14</sub>	80
19472044	A <sup>23640</sup> <sub>15/12/14</sub> B <sup>530640</sup> <sub>19/12/14</sub> C <sup>630450</sup> <sub>28/12/14</sub> E <sup>720560</sup> <sub>03/01/15</sub> F <sup>720560</sup> <sub>05/01/15</sub> B <sup>630450</sup> <sub>16/01/15</sub> C <sup>230410</sup> <sub>18/01/15</sub> E <sup>720560</sup> <sub>22/01/15</sub> G <sup>721560</sup> <sub>23/01/15</sub> I <sup>631210</sup> <sub>28/01/15</sub> H <sup>631250</sup> <sub>29/01/15</sub>	45
25845687	A <sup>23640</sup> <sub>12/11/14</sub> B <sup>530640</sup> <sub>14/12/14</sub> C <sup>630450</sup> <sub>19/12/14</sub> E <sup>720560</sup> <sub>22/12/14</sub> G <sup>721560</sup> <sub>27/12/14</sub> I <sup>631250</sup> <sub>30/12/14</sub>	48

(c) Event Log of Process Model 3

Case ID	TRACE	Duration
19830478	A <sup>12350</sup> <sub>02/05/14</sub> B <sup>12350</sup> <sub>02/05/14</sub> F <sup>12350</sup> <sub>02/05/14</sub> C <sup>12350</sup> <sub>02/05/14</sub> H <sup>12350</sup> <sub>02/05/14</sub>	53
19834032	A <sup>12350</sup> <sub>02/05/14</sub> B <sup>12350</sup> <sub>02/05/14</sub> F <sup>12350</sup> <sub>02/05/14</sub> C <sup>12350</sup> <sub>02/05/14</sub> E <sup>12350</sup> <sub>02/05/14</sub> G <sup>12350</sup> <sub>02/05/14</sub> H <sup>12350</sup> <sub>02/05/14</sub>	52
19836934	A <sup>12350</sup> <sub>02/05/14</sub> B <sup>12350</sup> <sub>02/05/14</sub> C <sup>12350</sup> <sub>02/05/14</sub> E <sup>12350</sup> <sub>02/05/14</sub> F <sup>12350</sup> <sub>02/05/14</sub> D <sup>12350</sup> <sub>02/05/14</sub> G <sup>12350</sup> <sub>02/05/14</sub> H <sup>12350</sup> <sub>02/05/14</sub>	59
19838656	A <sup>12350</sup> <sub>02/05/14</sub> D <sup>12350</sup> <sub>02/05/14</sub> B <sup>12350</sup> <sub>02/05/14</sub> E <sup>12350</sup> <sub>02/05/14</sub> F <sup>12350</sup> <sub>02/05/14</sub> B <sup>12350</sup> <sub>02/05/14</sub> E <sup>12350</sup> <sub>02/05/14</sub> C <sup>12350</sup> <sub>02/05/14</sub> H <sup>12350</sup> <sub>02/05/14</sub>	37
19844185	A <sup>12350</sup> <sub>02/05/14</sub> D <sup>12350</sup> <sub>02/05/14</sub> C <sup>12350</sup> <sub>02/05/14</sub> E <sup>12350</sup> <sub>02/05/14</sub> F <sup>12350</sup> <sub>02/05/14</sub> B <sup>12350</sup> <sub>02/05/14</sub> E <sup>12350</sup> <sub>02/05/14</sub> G <sup>12350</sup> <sub>02/05/14</sub> H <sup>12350</sup> <sub>02/05/14</sub>	29

(d) Event Log of Process Model 4

Table 1: Event logs of four different process models of interview process shown in figure[1b]. Each log table shows Case ID<sub>1</sub>, Trace<sub>2</sub> and the total duration<sub>3</sub>. Each cell in trace, shows the activity of the trace, *Resource* (Super-scripted) and the time of occurrence of that activity (sub-scripted).

### Algorithm 1: $\mathcal{O}_y Miner$

**Input:** Partial Real Time Trace  
**Output:** NPA & Process Model

- 1 Develop Process model repository;
- 2 **repeat**
- 3     Match<sub>V<sub>ar</sub></sub>  $\leftarrow$  Call **Match Variant**( $A_i$ );
- 4      $\mathcal{O}_y Comp \leftarrow \mathcal{O}_y Comp$ (Match<sub>V<sub>ar</sub></sub>);
- 5     Set(NPA)  $\leftarrow$  **InOut**<sub>Binding</sub>(C-Net)
- 6 **until** for each currently executing activity  $A_i$

### 3.1 Process Model: Casual Net

$\mathcal{O}_y Miner$  uses Casual Net: C-Net notation to represent the process model. C-Net is a six-tuple:  $\{A, D, a_i, a_o, I, O\}$  representation of process model with  $A$ : {set of activities},  $D$ : {Set of Dependencies},  $a_i$ : {Set of Start activities},  $a_o$ : {Set of Output activities},  $I$ : {Set of Input Binding},  $O$ : {Set of Output Binding}.

C-Net for all the four process model of the running example is shown in Figure 2. The repository of process model is maintained for analysing process behaviour.

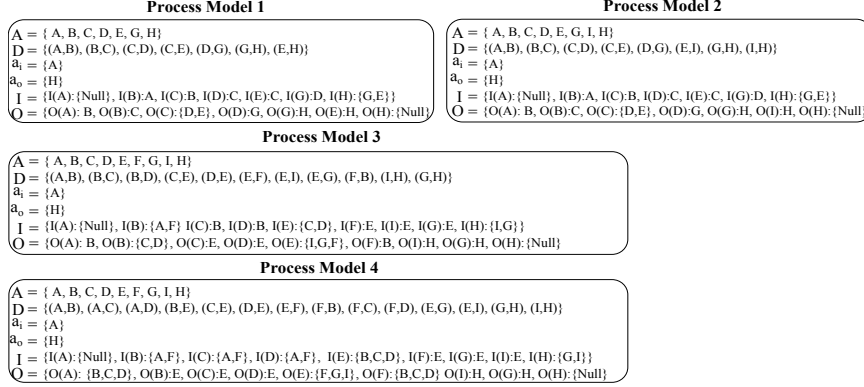


Fig. 2: C-Net Representation of process Model in Figure 1b

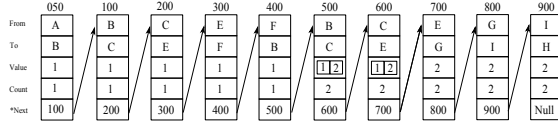
### 3.2 Matching variants with Path Detector

When an online process is getting executed, identifying to which variant the currently executing trace belongs is a challenge for  $\mathcal{A}_y Miner$ . Algorithm Variant  $Match$ [2] identify the path of execution along with the set of possible NPA. Variant  $Match$  uses the concept of linked list with 2 nodes:  $Cell_{Node}$  and  $Variant_{Node}$  which are represented as *class*.  $Cell_{Node} = \{from_1 \leftarrow \bigcup \{\bullet a\}, to_2 \leftarrow a, value_3 \leftarrow \{|\bullet a \rightarrow a|\sigma\}, count_4 = |\bullet a \rightarrow a| \in \zeta, Variant_{Node} \{*matrix \text{ (address of } Cell_{Node}), *prev_2 *next_3 \text{ (address of next and previous } Cell_{Node})\}$ . The  $Cell_{Node}$  Figure[3a] stores the information of trace  $A \rightarrow B \rightarrow C \rightarrow E \rightarrow F \rightarrow B \rightarrow D \rightarrow E \rightarrow G \rightarrow H$  of process model 2. The  $value_3$  field remains 1 till the sequence in trace appears first time. On identifying the *loop*, value in  $value_3$  field is updated to 2 as shown at  $Cell_{Node}$  with memory 500 in Figure[3a].  $Value_3$  field is an array and stores the value 1,2 to indicate the sequence  $B \rightarrow C$  is appearing second time in the trace.  $Count_3$  is a counter of the sequence appearance in the trace.  $Variant_{Node}$  Figure[3b] stores the information of all the variants. This is used while comparing the online sequence with the variants. *If* a variant matches the sequence, *then* that variant is retained *else* it is deleted from the linked list.

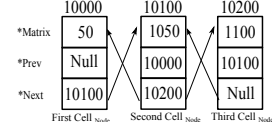
### 3.3 Process Model Comparator ( $\mathcal{A}_y Comp$ )

$\mathcal{A}_y Comp$  compares the C-Net of all the variants in cross organization environment based on following comparison metrics.

1. *Process Model Metric*: Compare total number of activities, resources, traces and variants
2. *Relation Metric*: Compare total number of parallel, serial activities and loops.



(a) Structure of  $Cell_{Node}$  for sequence  $A \rightarrow B \rightarrow C \rightarrow E \rightarrow F \rightarrow B \rightarrow D \rightarrow E \rightarrow G \rightarrow H$  of process model 2



(b) Structure of  $Variant_{Node}$  for the set of  $Cell_{Node}$  of process model 2

Fig. 3: Structure of  $Cell_{Node}$  and  $Variant_{Node}$

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### Algorithm 2: Matching the Variants: $Variant_{Match}()$

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**Input:** Online process  
**Output:** Matching matrix

- 1 **Match Variant()** struct  $variant_{Node} *gvn$ ,  $*tempvgn$ ; ( $gvn$  : address of linked list say *globe Variant Node*), Let  $*gvn$  gives address of the double linked list, Initialize all counter in  $cell_{Node} \rightarrow 0$ ;
- 2 **repeat**
- 3      $*tempvgn \leftarrow \&gvn$  Get the address of the double linked list;
- 4     **repeat**
- 5          $*tempcn \leftarrow \&matrix$  Get the address of the matrix;
- 6          $tempcn \rightarrow from = sequence[i] \wedge tempcn \rightarrow to = sequence[i+1]$ ;
- 7         **if not found then** Delete current  $variant_{Node}$  from double linked list and go to 5
- 8         **else** Increment the member variable count;
- 9         **if count == val[count]** (*Current and previous check are passed*) **then** Go to  $next \rightarrow variant_{Node}$  in the double linked list and go to step 5
- 10         **else** Delete the current  $\rightarrow variant_{Node}$  from the double linked list and go to 5
- 11     **until**  $*next$  in double linked list is null
- 12 **until** for each activity in online process
- 13 Remaining  $variant_{node}$  present in  $tempvgn$  are all matched variant table for the given sequence.

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3. *Complexity Metric*: Compare total number of split and join.
4. *Service Time Metric*: Compare the queue time for each activity.
5. *Fitness Metric*: Running fitness test along with the time of completion and valid no of sequence in each event log.

**Process Model Metric** The process model comparison is done based on No of {Activities, Resources, Traces & Variants } and is shown in Table 2a.

**Relation Metric**  $\alpha_{yComp}$  analysed that if a model has more parallel relation it performs well when compared to serial relation, at the same time if the loop is increased the consumption of execution time also increases. Parallel relation is identified by Equation 4 in Definition 1. Loops are identified by Equation 5.

#### Definition 1. Log based ordering relation

Let  $\mathcal{A} = [a, b, c, d, e]$  be the set of activities and let  $L$  be the simple event log

i.e.,  $L \in \mathcal{A}^*$  and Let  $A$  be  $a_i^{th}$  activity and  $B$  be  $a_{i+1}^{th}$  then,

$$\begin{aligned} \text{DirectlyFollow}_{(a>_L b)} \leftarrow \{ \text{iff } \exists \text{ trace } \sigma = \langle t_1, t_2, \dots, t_n \rangle \wedge \\ i \in [1, 2, \dots, n-1] \mid \sigma \in L, \\ \wedge t_i = a, \wedge t_{i+1} = b \} \end{aligned} \quad (1)$$

$$\text{Casuality}_{(a \rightarrow_L b)} \leftarrow \{ \text{iff } a >_L b \wedge b \not>_L a \} \quad (2)$$

$$\text{Unrelated}_{(a \#_L b)} \leftarrow \{ \text{iff } a \not>_L b \wedge b \not>_L a \} \quad (3)$$

$$\text{Parallel}_{(a \parallel_L b)} \leftarrow \{ \text{iff } a >_L b \wedge b >_L a \} \quad (4)$$

$$\text{Loop}_{(a >_L b >_L a)} \leftarrow \{ \text{iff } (a_i == a_{i+2}) \rightarrow a_i >_L a_{i+1} >_L a_{i+2} \} \quad (5)$$

The Table 2b gives the relation metric of all the four models in running example.

**Complexity Metric** Complexity metric identifies the joins and splits in the process model. Joins and split are identified using the result of output and input binding. Consider the Figure[1b] where for process model 1:  $O(A)=\{B\}=85$  times, similarly the *split*  $\{CDE\} = 20$ , its means 20 times activity C is 20 times followed by both D and E, *join*  $\{GEH\}$  is joined 16 times. Using this information complexity metric shown in Table[2c] is developed.

**Service Time Metric** This metric gives the total service time comparison for an activity in each model. This comparison helps in identifying the model serving an activity with less service time. The service time is calculated by  $\sum_{i=1}^{\text{each cases}} \text{duration}(A_i)$ , where  $A_i \subseteq \mathcal{A}$  (*set of activities*). The sample output in seconds is shown in Table 2d.

**Fitness Metric** This gives the numbers of traces that can be successfully run on the model. This is helpful in deciding how efficient the model is, in running the trace.  $\mathcal{O}_y \text{Comp}$  identifies the model which runs maximum number of traces with minimum time. Consider the Table 2e.

### 3.4 Binding Relation

On identifying variants following the partial trace, the NPA of currently executing activity  $A_i$  is identified using binding relation which bind the incoming and outgoing activity of  $A_i$ . Algorithm 3 explain the concept of binding relation, where for each trace in a case, *if* an activity  $A$  is followed by  $B$ , *then*  $A.outbond \leftarrow B \wedge B.inbound \leftarrow A$ , i.e.,  $A$  has *out-bounding relationship* with  $B$  and similarly  $B$  as *in-bounding relationship* with  $A$ .

	No of Activities	No of Resources	No of Traces	No of Variants
PM 1	8	16	90	10
PM 2	8	14	80	13
PM 3	9	14	56	19
PM 4	9	14	86	51

(a) Process Model Metric

	No of Dependency	No of Parallel	No of Loops	No of Serial
PM1	7	2	0	5
PM2	8	4	0	4
PM3	11	2	2	7
PM4	14	3	3	

(b) Relation Metric

	Joins	Splits
PM1	19	20
PM2	16	12
PM3	29	29
PM4	33	28

(c) Complexity Metric

	A	B	C	D
PM1	3678956	45896374	56987845	1236589
PM2	2598964	56978746	78594785	4589647
PM3	4577896	36987567	23698124	5698347
PM4	1236978	23678945	22456378	4548768

(d) Service Time Metric

	PM1	T(PM1)	PM2	T(PM2)	PM3	T(PM3)	PM4	T(PM4)
Event Log1	1	56897845	0.9	78456975	0.75	45789647	0.65	56587874
Event Log2	0.8	45878123	1	45678412	0.9	78956478	0.95	78945698
Event Log3	0.6	45236984	0.75	56898774	1	69875457	1	65327841
Event Log4	0.45	32789564	0.6	68974564	0.75	39845641	1	

(e) Fitness Metric

Table 2: Process Model Comparator ( $\mathcal{O}_y^{Comp}$ )**Algorithm 3:** To calculate Input & Output Binding

---

```

1  $InOut_{Binding}()$  Input:  $A_i$ , RTrace
   Output:  $A_i.Input_{Binding}$ ,  $A_i.Output_{Binding}$ 
2 repeat
3   if ( $|a >_L b|$ ) then
4      $a.Outbound \leftarrow b \wedge b.Inbound \leftarrow a$ 
5      $|a >_L b| = \sum_{\sigma \in L} L(\sigma) \times |\{1 \leq i < |\sigma| \mid \sigma(i) = a \wedge \sigma(i+1) = b\}|$  [see [7]]
6 until for each sequence in trace  $\sigma$  in event log  $L$ 

```

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## 4 Resource Behaviour Analyser ( $RBA_{Miner}$ )

$\mathcal{O}_yMiner$  on discovering suitable process model with NPA identifies the resources preferable for performing NPA. Set of resource preferable for performing NPA is identified using Activity/Resource<sub>rep</sub>[3].  $RBA_{Miner}$  analyse the behaviour and recommend the suitable resource for performing NPA. Behaviour of the resources is analysed based on 3 parameter: *Performance*, *Load* and *Queue* using polynomial regression model for load and performance [4.2] and Average Servicing Time at resource using queue model [4.3]. Algorithm 4 explains the concept of resource behaviour analysis.

### 4.1 Activity/Resource<sub>rep</sub>

$\mathcal{O}_yMiner$  identifies the list of resources performing an activity in entire process log along with the time consumed by them for performing that activity. The Table 3 gives representational view of list of resources performing an activity in process model 1 along with the time consumed.



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**Algorithm 4:**  $RBA_{Miner}$ 


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```

1  $RBA(NPA)()$ 
   Input:  $NPA \& BestRes_{Activity}$ 
   Output:  $Recommendation\ of\ Res_{(NPA)}$ 
2 repeat
3    $Load(Res_{(NPA)}) \leftarrow Poly.Load(Load(Res_{(NPA)}));$  [see algo5]
4    $Perf(Res_{(NPA)}) \leftarrow Poly.Perf(Res_{(NPA)});$  [see algo5]
5    $AvgWaiting_{Time}(Res_{(NPA)}) \leftarrow Queue(Res_{(NPA)});$  [see algo 6]
6 until (for each resource of  $NPA$  in  $BestRes_{Activity}$  Table)
7 Recommend the optimal load, performance and waiting time resource

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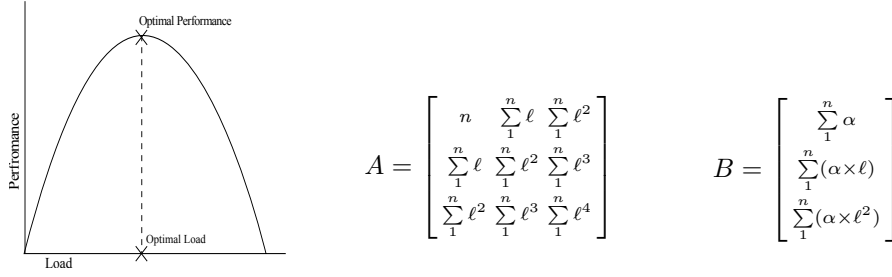
Activity	$Res_{12350}$	$Res_{23640}$	$Res_{630450}$	$Res_{530640}$	$Res_{450320}$	$Res_{221210}$	$Res_{230410}$	$Res_{501}$	$Res_{771620}$	$Res_{502}$	$Res_{771620}$	$Res_{721560}$
A	36.657	45.380	DNP	DNP	DNP	DNP	DNP	DNP	DNP	DNP	DNP	DNP
B	DNP	DNP	18.473	22.667	9.25	DNP	DNP	DNP	DNP	DNP	DNP	DNP
C	DNP	7	24.684	DNP	DNP	5.4667	22.294	DNP	DNP	DNP	DNP	DNP
D	DNP	25.53	DNP	DNP	DNP	DNP	DNP	72	11.5	DNP	DNP	DNP
E	DNP	25.531	DNP	DNP	DNP	DNP	DNP	62.5	DNP	91	11.5	DNP
G	DNP	DNP	DNP	DNP	DNP	DNP	DNP	DNP	7	DNP	DNP	13.944

Table 3: **Activity/Resource<sub>rep</sub> of process model 1 of running example**  
[DNP: *Did Not Play*]

## 4.2 Resource load & performance analyser

The *Yerkes-Dodson Law of Arousal*, also known as *Arousal Theory*, states that by increasing arousal, the workers performance can be improved. However, if the level of arousal increases too much, performance decreases Figure[4a] [9]. The  $RBA_{Miner}$  identifies the *level of arousal: Optimal Load* i.e., the *maximum load* the resource can handle efficiently, along with its *performance* using *polynomial regression model*. Performance is a ratio of *Total time taken by Load*. The performance was analysed by increasing the load and observing the time taken. It was observed that, as the load was increased, the consumption of the time was decreasing. But at some point there was a drift and the time consumption started increasing. That drifted point is known as Arousal (optimal load and performance of the resources). The Algorithm[5] identifies the load  $\ell$  and performance  $[Total\ time \div \ell]$  for /resource/unit time.

The  $RBA_{Miner}$  first *filters* the *unperformed load*<sup>1</sup> (an activity with 0 ms) and *residual load*<sup>2</sup> (an activities with exceptional duration). Then the *actual load* ( $\ell$ ) and *average time of Service* ( $\alpha$ ) of each worker each month is identified. Polynomial regression model[5] is applied on this cleaned data. Since the  $RBA_{Miner}$  is intended in identifying the second degree regression model, the regression model initialize a  $3 \times 3$  matrix (A) and  $3 \times 1$  matrix (B) as shown in figure [4b& 4c]. Then the transpose of matrix A is multiplied with matrix B. The result obtained is the coefficient of polynomial equation. On applying the load on an equation the polynomial curve (power curve) is obtained as shown in figure. On analysing the polynomial curve and applying the Yerkes-Dodson Law the *optimal load* and *optimal performance* of a resource is identified for each month.



(a) **Yerkes Dodson Law** (b) **Matrix Table A** (c) **Matrix Table B**  
 Fig. 4: **Structure of Power Curve** for identifying the Optimal Load and Performance and the Structure Initial load & performance matrix for running Polynomial Regression Model

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**Algorithm 5: Resource *Second Order* Polynomial Regression Model**

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**Input:**  $\ell$  (*Total Load*) on each resource each month and  $\alpha$  (*Log(Average Service Time)*) for running the load  $\ell$  per month  
**Output:** Optimal Load  $\mathcal{L}$  & Optimal Performance  $\mathcal{P}$

- 1 Let  $A[3,3]$  &  $B[1,3]$  be 2 initial Matrix as shown in figure[4b & 4c];  $k=0$ ;
- 2 **repeat**
- 3      $A^{Inverse} \leftarrow Transpose(A, 3)$ ; *Transpose: Function transposing the matrix*;  
        $Result \leftarrow multiplyMatrices(A^{Inverse}, B)$ ; *multiplyMatrices: Function for multiplying matrix*;
- 4     **repeat**
- 5          $\beta[i] \leftarrow Result[i][j]$ ; *where  $\beta$  = Coefficient of Polynomial Equation*
- 6         **until**  $((i=0 \text{ to } 3) \wedge j=0)$
- 7         Polynomial Equation :  $\beta_0 + \beta_1\ell + \beta_2\ell^2$
- 8 **until** (*for each resource each unit time*)

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### 4.3 Activity Servicing Time Model

Along with identification of load and performance of the resource preferable for performing NPA,  $RBA_{Miner}$  also finds the *Activity Servicing Time* (i.e., the average waiting time for an activity to be served by a resource), before that resource is recommended. Since the interest is in finding the queue at each resource,  $RBA_{Miner}$  uses Single-Server Models  $(M/M/1):(GD/\infty/\infty)$  and  $(M/M/1):(GD/N/\infty)$ . Here the model  $(M/M/1):(GD/\infty/\infty)$  describe (*Arrival<sup>1</sup> / Departure<sup>2</sup> / Server<sup>3</sup>*):(*Queue discipline<sup>4</sup> / Max number in Queue<sup>5</sup> / Source of Calling<sup>6</sup>*).

*Arrival<sup>1</sup>* ( $\lambda$ ) is the rate at which the activities are arrived at each resources and *Departure<sup>2</sup>* ( $\mu$ ) is the rate at which the arrived activities are served. Since  $RBA_{Miner}$  is intended in identifying the *average waiting time* at each resource, the single server model is applied. When data was analyzed for First Come First Serve *FCFS*, Last Come First Serve *LCFS* and Service in Random Order *SIRO*, it was understood that arrival of the activity was following General Discipline *GD* as its *Queue Discipline<sup>4</sup>*. As the number in queue and source of calling is not defined  $RBA_{Miner}$  marks them as *infinity*. The average waiting time in the

system  $W_s$  is identified using Equations [6- 9]. The Algorithm Activity Servicing Time [6] starts with identifying the arrival rate  $\lambda$  and the servicing rate  $\mu$  at each resources.

The  $\lambda_n$  &  $\mu_n$  in generalized model is shown in Equation[6]. The traffic  $\rho$ : number of activities arriving and getting served per unit time is shown in Equation[7]. Hence the Average waiting time in system  $L_s$  is given in Equation[9].

$$\left. \begin{array}{l} \lambda_n = \lambda \\ \mu_n = \mu \end{array} \right\} \quad \text{Where } n = 0, 1, 2, \dots \quad (6) \quad \rho = \frac{\lambda}{\mu} \quad (7)$$

$$W_s = \frac{L_s}{\lambda} \quad (8) \quad L_s = \frac{\rho}{1 - \rho} \quad (9)$$

---

**Algorithm 6:** To Discover the Activity Servicing Time

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**Input:** Set of resources:  $\mathfrak{R}$ , Trace:  $\mathfrak{S}$ , Duration of service:  $\partial$

**Output:** Arrival  $\lambda$ , Service  $\mu$ , Traffic  $\rho$ ,  $L_s$ ,  $W_s$

- 1 Let Arrival  $\lambda \in$  Load  $\ell$  discovered on /Resource/month; **Service**  $\mu \in$  service rate of  $\lambda$ ;  $\Pi$  be No of Days in month
  - 2 **if** (if  $((\Pi - \mathfrak{S}.Date) \times 24hrs \times 60Sec) \geq \mathfrak{S}.\partial$  **then** Event is executed in same month;  
 $\mu(\mathfrak{R}_{Filtered-Year-Month}) \leftarrow \mu(\mathfrak{R}_{Filtered-Year-Month}) + 1$ ;
  - 3 **else**  $\perp = \lceil \frac{((\mathfrak{S}.\partial) - ((\Pi - \mathfrak{S}.Dt) \times 24hrs \times 60Sec))}{\Pi \times 24 \times 60} \rceil$   
 $\mu(\mathfrak{R}_{Filtered-Year-Month} + \perp) \leftarrow \mu(\mathfrak{R}_{Filtered-Year-Month} + \perp) + 1$ ;
  - 4 Average Servicing Time in system  $\leftarrow$  Equation [6 to 9]
- 

## 5 Experimental Analysis and Result

The  $\alpha_y Miner$  algorithm is evaluated by running it on CoSeLoG Project<sup>6</sup>. The experiments  $Exp_{NPA}$ ,  $Exp_{AST}$  and  $Exp_{L\&P}$  was performed on the CoSeLoG Municipality 2, which contains 645 cases and 376 activities. Experiments were conducted and analysed on set of every 100 cases.  $\alpha_y Miner$  makes 4 *assumption*: Any activity whose duration is recorded as 0 millisecond is considered as never been executed, since the nanosecond time is not recorded, vocabulary of an activity is not taken into account [1], don't deal with Live or Dead locks and assume that all process have same starting activity.

### 5.1 Design of Experiment

The  $\alpha_y Miner$  experimental set up is shown in Figure [5]. Where the log is first cleaned and initialized using initializer from which the NPA is identified. Optimal resource for performing NPA is identified and their behaviour is analysed. Finally  $\alpha_y Miner$  recommends the best *process and resource model*.

<sup>6</sup> <http://dx.doi.org/10.4121/uuid:26aba40d-8b2d-435b-b5af-6d4bfbfd7a270>

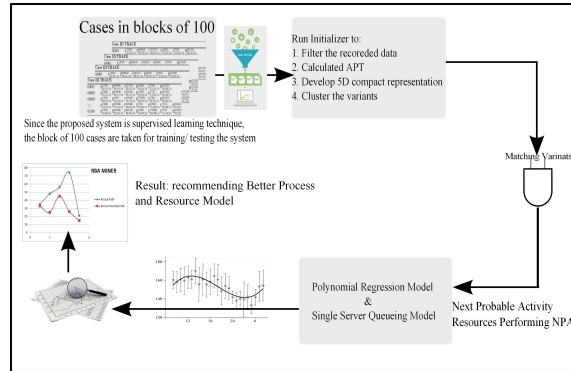


Fig. 5: Illustration of Online Process Model  
**5.2 Recommendation of Next Probable Activity (NPA):  $Exp_{NPA}$**

Experiment was simulated in the form of supervised learning, where the test  $Exp_{NPA}$  was conducted for every 100 cases and starting from 2<sup>nd</sup> activity of the sequence.  $Exp_{NPA}$  was analysed by comparing it with the actual path of execution. The result of this comparison is shown un Figure [6] and on analysis it is studied that the percentage of error rate (*marked by green line*) in recommendation is lesser in later positions of execution when compared to earlier positions. The  $Exp_{NPA}$  achieved 72.8568% of efficiency. On analysing the graph, it is understood that the behaviour of recommended path is always below the actual path of execution. Inclination shows the huge difference of behaviour between the actual and recommended path. For the cases 400 to 500, it is observed that the graph don't have red line, as the path of execution is critical and was observed to take optimal time for completion. Hence this proves that  $\alpha_y Miner$ , don't recommend if the path of execution is observed to be optimal.

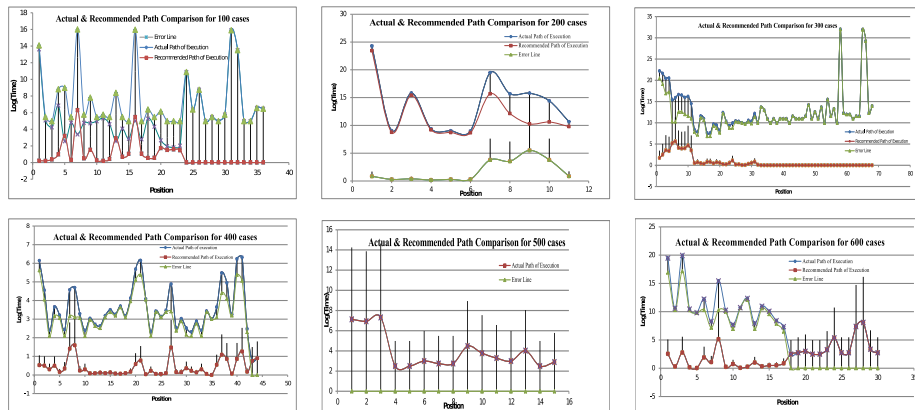


Fig. 6: Result of  $Exp_{NPA}$

### 5.3 Recommendation of Resource capable for performing NPA: *Exp<sub>AST</sub>*

The *Exp<sub>AST</sub>* for each resource performing NPA. Waiting time of recommended resource was compared with the actual resource and it was studied that their performance was improved by 59.7303%. The Figure [7] show the result of *Exp<sub>AST</sub>*. The *Exp<sub>AST</sub>*, discovered the better path of execution based on resource average service time and it is also understood  $\alpha_y Miner$ , don't recommend if the resources to whom the task is assigned is efficient in performing.

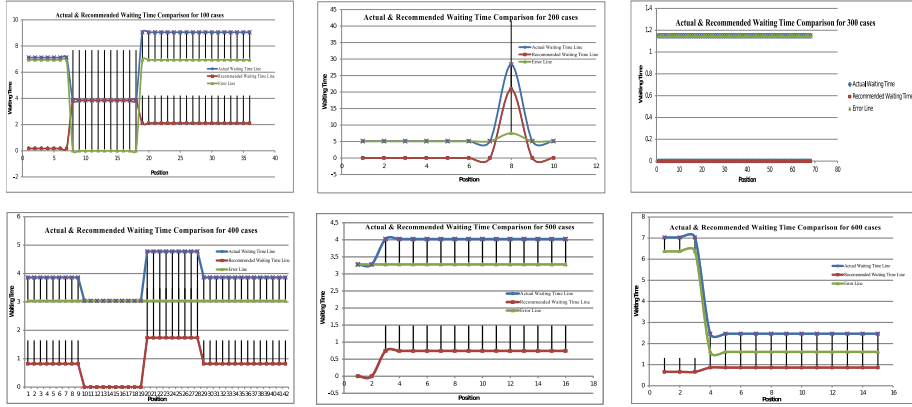


Fig. 7: Result of *Exp<sub>AST</sub>*

	100	200	300	400	500	600	Overall
560530	0.0178571	0.005128	0.005525	0.006329	0.005495	0.009009	0.000787
560598	0.1666667	0.0833333	0.166667	0.3333333	0.1111111	0.090909	0.016949
560521	0.0714286	0.090909	0.0833333	0.012987	0.052632	0.008621	0.004587
560532	0.0076336	0.005102	0.009009	0.007194	0.003279	0.005051	0.000517
4634935	0.1428571	0.0833333	0.142857	0.043478	0.009709	0.016129	0.006329
560458	0.0069444	0.007519	-0.00115	0.00304	0.00625	0.006369	0.00036
560429	0	1	1	1	1	1	1
560528	0	1	0.5	1	0.5	1	0.166667
560519	0.0153846	0.009009	0.013699	0.01	0.007246	0.001605	0.001754

Table 4: Result of Average Waiting time for CoSeLoG project

### 5.4 Polynomial regression model: *Exp<sub>L&P</sub>*

The result of *Exp<sub>L&P</sub>* is shown in Table [5] and the Figure [8] shows the polynomial curve. Using the law of *Arousal*, the optimal load and performance at each resource can be identified. This result is used in making appropriate decision

about resource behaviour and load assignments. Using the outcome of experiment proper recommendations can be made, whether to assign the task to that resource or not.

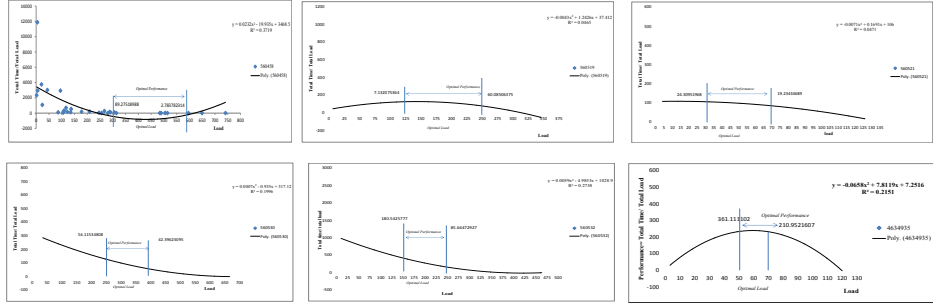


Fig. 8: Result of *Experiment*<sub>Load&Performance</sub>

Resources	No of load	total time	R <sup>2</sup>	Load Range	Performance Range
4634935	744	124351.8	0.2151	50-70	210.9521607 - 361.111102
560458	7838	1161852	0.3719	300-600	2.783782314 - 89.27519
560519	4809	390477.9	0.0465	125-250	7.132075 - 60.08506
560521	1475	92446.43	0.0471	30-70	19.23435 - 24.30952
560530	11140	905091.6	0.1996	250-400	42.39623 - 54.11535
560532	7817	1221671	0.2758	150-250	180.5426 - 85.64473

Table 5: Result of Polynomial Regression for CoSeLoG project

## 6 Conclusion

*α<sub>y</sub>Miner* provided a solution for *recommending* an optimal path of execution: NPA along with the complete process model and resource preferable for performing NPA. *α<sub>y</sub>Miner* is an analytical tool which gave solution for real time business process execution, by analysing the process and resource behaviour. The Experimental result shows 72% of optimization in process execution and 59% improvement in the behaviour of resource based on their Average waiting time, load and performance. *α<sub>y</sub>Miner* was successful in recommending appropriate process and resource model for the real time process.

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