Investigating the Process of Process Modeling with Cheetah Experimental Platform – Tool Paper –

Jakob Pinggera[1], Stefan Zugal[1], and Barbara Weber[1]

[1]Quality Engineering Research Group, University of Innsbruck, Austria
{Jakob.Pinggera, Stefan.Zugal, Barbara.Weber}@uibk.ac.at

Abstract. When assessing the usability of BPM technologies enterprises have to rely on vendor promises or qualitative data rather than on empirical or experimental research. To address this need Cheetah Experimental Platform (CEP) has been developed fostering experimental research on business process modeling. CEP provides components that are frequently used in controlled experiments and allows their assembly to experimental workflows. CEP supports experimental execution by mitigating risks endangering data validity through better user guidance. Additionally, CEP provides richer evaluation techniques compared to paper based experiments fostering the experiment's data analysis.

1 Introduction

Providing effective IT support for business processes has become an essential activity of enterprises in order to stay competitive in today's market [1]. Unfortunately, when assessing the usability of BPM technologies enterprises have to rely on vendor promises or qualitative data rather than on empirical or experimental research [2]. This is rather surprising as these research methods have been successfully applied in similar research areas like software engineering (e.g., [3, 4]). In order to facilitate empirical research in the context of business process modeling we developed Cheetah Experimental Platform (CEP) providing means for effectively and efficiently conducting controlled experiments.

During our experimental research (e.g., [5–8]) we identified several typical problems in the different phases of experiments that might be addressed by appropriate tool support. In the *experimental design* phase the setup has to be defined, including the definition of objects, subjects and the execution order of different tasks. Providing components that are frequently used in controlled experiments (e.g., surveys, tutorials, process modeling tools) facilitate researchers the creation of experimental designs. Still, a successful experimental design largely depends on the experimenter's experience and knowledge of the domain. The second phase, *experimental execution*, highly benefits from rich tool support as many risks endangering data validity can be mitigated through better user guidance (e.g., avoiding that subjects do not follow the experimental setup). Finally, tool support can also be beneficial in the *experimental analysis*

phase as richer data evaluation techniques are available compared to paper based experiments (e.g., replaying the modeling process).

The remainder of this tool paper is structured as follows. Section 2 introduces a running example, which will be used in Section 3 for describing CEP. Finally, Section 4 concludes the paper with a summary and outlook on future work.

2   Example

To illustrate the functionalities of CEP, we introduce a typical experimental design as a running example (cf. Fig. 1). Let us assume that the goal of the experiment is to investigate whether secondary notations (cf. [9]), for example, layout of a process model has an influence on the quality of a change conducted on that process model. To investigate this question, the subjects (participants of the experiment) are divided into two groups. The first group is asked to conduct a change on a process model with good layout, whereas the second group has to perform the *same* change task on the *same* process model, this time with poor layout. As the subjects' modeling capabilities might differ and therefore influence their modeling performance, the research team wants to collect demographical data of each subject (e.g., experience in business process modeling). In addition, it should be ensured that the lacking knowledge about *how* to use the modeling tool does not influence the results, i.e., the impact of learning how to use the tool should be minimized. Consequently, the research team decides to include a process modeling tutorial in the experiment. Besides, the mental effort necessary for conducting the process change should be documented. For this, a survey on cognitive load should be presented to subjects.
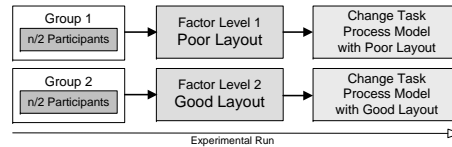

Fig. 1. Exemplary Experimental Design

3   Cheetah Experimental Platform

This section describes CEP. In particular, Section 3.1 illustrates how the platform can be used to support the design of experiments. Then, Section 3.2 deals with the actual operation of the experiment. Finally, Section 3.3 discusses how CEP fosters data analysis.

3.1   Experimental Design

Even tough the creation of experimental designs is a task highly relying on researcher's experience and domain knowledge, tool support can be beneficial in

this phase. The majority of controlled experiments consists of a series of tasks that have to be executed by the experiment's subjects, referred to as *Experimental Workflow*. CEP enables experimenters to quickly assemble experimental workflows from components that have proven to work well in several experiments. In particular, CEP offers a set of frequently used components, including surveys, tutorials and *Cheetah Modeler* for creating business processes (cf. Section 3.2).

The exemplary experimental workflow described in Section 2 is supported by CEP as illustrated in Fig. 2. Depending on the number of different groups several branches are available in the experimental workflow configuration. At the beginning of the experiment, subjects are provided with assignment sheets containing an introductory text, instructions for performing the modeling tasks and a *group code*. Irrespective of the code the subjects entered, each participant has to fill out a demographic survey before working through an interactive tutorial. Based on the group code the respective branch of the experimental workflow is entered, presenting subjects with a change task for a process model with good/bad layout. Finally, participants are asked to fill out a survey about the cognitive load of the performed change task. All activities of the experimental workflow are handled using components provided by CEP.
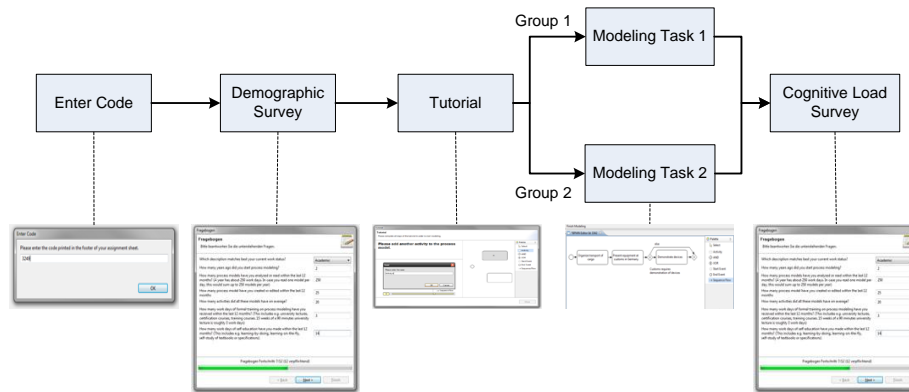

Fig. 2. Cheetah Experimental Workflow

3.2   Experimental Execution

Experimental Workflow When executing the experimental workflow configuration CEP guides the user through the experiment ensuring that the setup is followed. Furthermore, data collected when executing the experimental workflow is stored on a central database server, giving researchers the possibility to check whether all activities were completed and to restore the experiment to a specific state (e.g., in case of a crashed system). If the database server cannot be ac-

cessed a local copy is created and the user is asked to send it to the experiment's supervisor via email.

The experiment described in Section 2 is supported by CEP as follows. After entering the code identifying the group, the upcoming survey is collecting the user's demographic data. The survey ensures that all questions marked as mandatory are answered before the user continues with the next step in the experimental workflow. Before starting the actual modeling task the experimental workflow contains an interactive tutorial explaining the functionalities of Cheetah Modeler to make sure the used notation is well understood and participants know how to utilize the tool to change the process model. Therefore, each important functionality is presented by a screencast and users have to perform the corresponding modeling step. Depending on the entered code users are presented with process models with good/bad layout serving as a basis for the change task. Afterwards, a final survey assessing the mental effort for performing the change task is displayed.

Cheetah Modeler In order to enable the investigation of how process models are created, CEP offers Cheetah Modeler, which is a rather simple modeling component providing only basic modeling functionalities for simulating a pen and paper modeling session using a subset of BPMN (cf. Fig. 3). The focus was put on developing a tool facilitating the investigation of how process models are created, rather than providing a full fledged modeling suite. Currently, BPMN is the only process modeling language supported by CEP. Nevertheless, support for other notations was kept in mind when designing CEP and can easily be integrated.
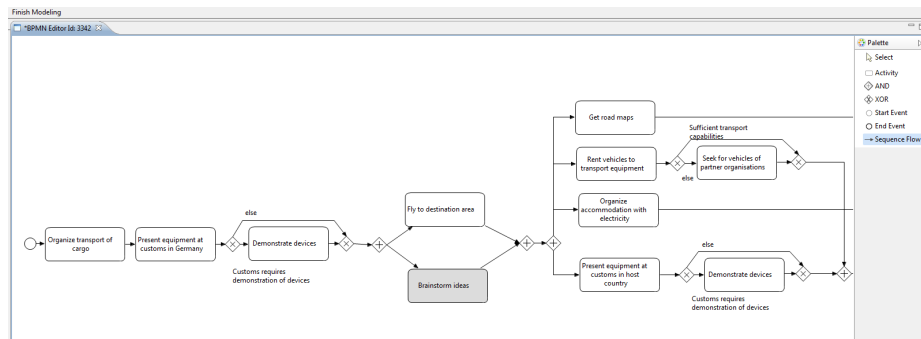

Fig. 3. Cheetah Modeler

Logging: Besides monitoring the experiment's correct execution and gathering the results of surveys, the collection of data on how users create process models was one of the main objectives when implementing Cheetah Modeler.

Consequently, every change to the process model (e.g., add/delete/move activity, add/delete/move edge) and the corresponding timestamp is automatically recorded and stored in a separate process log, offering the possibility for detailed investigations concerning the process of modeling (cf. Section 3.3).

3.3   Experimental Analysis

In addition to efficiently executing and monitoring experiments, data analysis was one of the main objectives when developing CEP. This section sketches the provided functionalities of *Cheetah Analyzer*, offering various data export features and means for replaying process models.

Experimental Workflow To be able to analyze data collected when executing the experimental workflow an export system is in place. By providing the option to export data as Comma-Separated Values (CSV) files, several tools for performing statistical analysis can be addressed (e.g., SPSS, Excel).

Process of Process Modeling One of the main advantages of using CEP is the possibility of replaying process models created with Cheetah Modeler. Recording all modeling steps enables researches to investigate *how* business process models are really created. For this purpose Cheetah Analyzer was implemented allowing for a step by step execution of modeling processes (cf. Fig. 4). Additionally, researches can export modeling processes using the Mining XML (MXML) format, allowing them to apply process mining techniques using ProM [10].
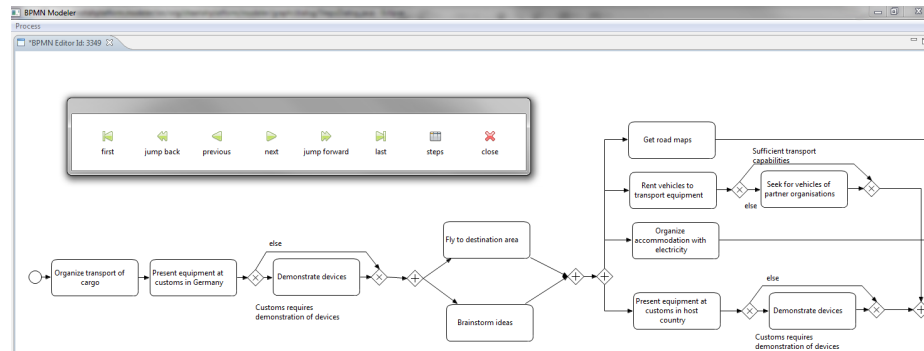

Fig. 4. Cheetah Analyzer

In context of the experiment presented in Section 2 researchers can have a detailed look on *how* the given process models were changed and if the layout had an influence on the change process. For example, it might be possible that users presented with a bad process layout rearranged activities before performing the actual change.

4   Summary and Outlook

Cheetah Experimental Platform, described in this tool paper, supports researches in conducting controlled experiments on business process modeling. In particular, CEP provides a repository of typical components (e.g., surveys, tutorials, process modeling tools) which can be used for assembling experimental workflows. Furthermore, the risk of producing invalid data is mitigated as the user is guided throughout the experiment's execution, reducing the number of accidental errors. In addition, richer analysis of data is possible compared to paper based experiments.

Future developments include a graphical experimental workflow and survey builder to further facilitate the creation of experimental designs as well as a dashboard simplifying the supervision of experiments. Furthermore, we would like to investigate the influence of collaborative modeling on *how* process models are created. For this purpose, CEP is currently extended toward collaborative modeling support.

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