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Insource Co., Ltd.

Representative Director and CEO

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KPI (Key Performance Indicators) Progress Report in August, 2020 "The year-on-year rate of decline of both On-Site Training (82.2% YOY) and Open Seminars (57.3% YOY) has shown a steady recovery"

Insource today announced KPI (Key Performance Indicators) Progress Report in August, 2020 as follows;

1. Training Business

The number of On-Site Training conducted in August, 2020 was 931 times (82.2% YOY) among which 357 times were carried out online (composition ratio 38.3%). The year-on-year rate of decline recovered by 21.5% compared with that of July. Also, the number of attendees at Open Seminars was 3,881 (57.3% YOY), among which 2,059 attended online (composition ratio 54.0%), and the year-on-year rate of decline improved by 6.3% compared with that of July.

The numbers of both On-site Training conducted and attendees at Open Seminars have seen steady recoveries since May when they hit the lowest. In addition, with the widespread of online training, we will continue expanding its service.

(1) Monthly number of On-Site Training conducted

(Unit: times)

| | | (====================================== | | | | | | | |
|-------------------------------|--------------------------|---|---------|---------|---------|---------|---------|--|--|
| | | | FY2019 | | | | | | |
| | | March | April | May | June | July | August | | |
| Number of trainings conducted | | 298 | 703 | 265 | 544 | 940 | 931 | | |
| (MOM) | | (-837) | (+405) | (-438) | (+279) | (+396) | (-9) | | |
| | (YOY) | (40.5%) | (44.2%) | (24.4%) | (42.9%) | (60.7%) | (82.2%) | | |
| | include online trainings | 3 | 172 | 192 | 187 | 215 | 357 | | |
| | (composition ratio) | (1.0%) | (24.5%) | (72.5%) | (34.4%) | (22.9%) | (38.3%) | | |

^{*}Consolidated subsidiaries are included.

(2) Monthly number of attendees at Open Seminars

(Unit: attendees)

| | | FY2019 | | | | | | | |
|--------------------------|----------|----------|----------|---------|---------|---------|--|--|--|
| | March | April | May | June | July | August | | | |
| Number of attendees | 1,979 | 5,396 | 1,992 | 2,898 | 3,812 | 3,881 | | | |
| (MOM) | (-4,117) | (+3,417) | (-3,404) | (+906) | (+914) | (+69) | | | |
| (YOY) | (35.7%) | (66.0%) | (42.0%) | (47.4%) | (51.0%) | (57.3%) | | | |
| include online trainings | - | 4,642 | 1,971 | 2,008 | 1,399 | 2,059 | | | |
| (composition ratio) | - | (86.0%) | (98.9%) | (69.3%) | (36.7%) | (53.1%) | | | |

^{*}Consolidated subsidiaries are included.

(3) WEBinsource: Total number of subscribers (organizations)

(Unit: organizations)

| | FY2019 | | | | | | | |
|---------------------|-----------|-----------|-----------|-----------|-----------|-----------|--|--|
| | March | April | May | June | July | August | | |
| Total | 12,642 | 12,711 | 12,831 | 13,014 | 13,210 | 13,340 | | |
| (changes from FY18) | (+1,307) | (+1,376) | (+1,496) | (+1,679) | (+1,875) | (+2,005) | | |
| (rate of change: %) | (+111.5%) | (+112.1%) | (+113.2%) | (+114.8%) | (+116.5%) | (+117.7%) | | |

^{*}Figures above are calculated at the end of each month.

2. Other Businesses

The number of paid subscribers for Leaf (HR support system) reached 237 (+11 MOM) organizations, and the number of its users increased to 1,261,715 (+186,325 MOM). Also, due to the end of training period for new employees, the number of subscription IDs for STUDIO (e-learning) decreased to 22,817 (-3.8% MOM). As for Stress Check Support Service, the number of new orders increased to 39 orders (+3 YOY).

In line with the environmental changes caused by the coronavirus crisis, the number of organizations that implemented Leaf and Stress Check Service has increased. We will expand our features and services in order to meet various needs.

(4) "Leaf (HR support system)": Total number of paid subscribers (organizations)

(Unit: organizations)

| | | FY2019 | | | | | | |
|--|---------|-----------|-----------|-----------|-----------|-----------|--|--|
| | March | April | May | June | July | August | | |
| HR support system, "Leaf" (Full-service) | 190 | 202 | 210 | 224 | 226 | 237 | | |
| (MOM) | (+11) | (+12) | (+8) | (+14) | (+2) | (+11) | | |
| (changes from FY18) | (+28) | (+40) | (+48) | (+62) | (+64) | (+75) | | |
| (No. of customization) | - | - | 6 | 9 | 8 | 10 | | |
| (No. of users) | 917,561 | 1,027,804 | 1,045,005 | 1,065,309 | 1,075,390 | 1,261,715 | | |
| Web conversion service for appraisal forms | 67 | 72 | 74 | 77 | 79 | 81 | | |
| (MOM) | (+7) | (+5) | (+2) | (+3) | (+2) | (+2) | | |

^{*} The number of customization shows the number of organizations which add their own functions when implementing Leaf.

(5) "STUDIO (e-learning)": Total numbers of subscription IDs per month

(Unit: IDs)

| | FY2019 | | | | | |
|---------------------|----------|----------|--------|----------|----------|--------|
| | March | April | May | June | July | August |
| STUDIO (e-Learning) | 17,806 | 22,188 | 23,059 | 27,177 | 23,712 | 22,817 |
| (MOM) | (-1,483) | (+4,382) | (+871) | (+4,118) | (-3,465) | (-895) |

^{*} We have calculated the number since May, 2020.

(6) Stress Check Support Service: Number of new orders and status of progress

(Unit: organizations)

| | FY2019 | | | | | | | | |
|------------------------------------|-------------------------------------|-------|-------|-------|-------|-------|-------|--|--|
| | March April May June July August Se | | | | | | | | |
| No. of orders received | 17 | 8 | 9 | 30 | 55 | 39 | - | | |
| (MOM) | (+10) | (-1) | (-1) | (+15) | (+13) | (+3) | - | | |
| No. of orders delivered (by month) | 119 | 6 | 5 | 5 | 1 | 2 | 27 | | |
| Cumulative No. of orders delivered | 225 | 231 | 236 | 241 | 242 | 244 | 271 | | |
| (YOY) | (+53) | (+52) | (+56) | (+57) | (+53) | (+53) | (+55) | | |
| No. of orders to be delivered | 24 | 26 | 30 | 55 | 109 | 146 | - | | |
| (end of month) | | | | | | | | | |

^{*}Note that after clients' inspection, the actual sales will be counted.

We will keep expanding our businesses by offering not only trainings, but also IT and e-learning services at reasonable prices in order to improve productivities at our clients' workplaces.

The preliminary figures above may differ from the upcoming financial statements. This information is created with utmost caution, but we do not fully guarantee the accuracy.

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^{*}This service has the highest number of deliveries in March every year.